



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable J. Dennis Hastert
Speaker of the House of Representatives
Washington, DC 20515

Dear Mr. Speaker:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005, as well as savings and performance updates for competitions completed in previous fiscal years. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the President of the Senate; and the Chairmen and Ranking Members of the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the House Committee on Appropriations; the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, District of Columbia and Related Agencies, Committee on Appropriations; and the Senate Committee on Appropriations.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Norman Y. Mineta', is written over a large, faint circular stamp. The signature is fluid and cursive.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Richard B. Cheney
President of the Senate
Washington, DC 20510

Dear Mr. President:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005, as well as savings and performance updates for competitions completed in previous fiscal years. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Speaker of the House of Representatives; and the Chairmen and Ranking Members of the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the Senate Committee on Appropriations; the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; and the House Committee on Appropriations.

Sincerely yours,

A handwritten signature in black ink, which appears to read 'Norman Y. Mineta', is written over a large, stylized, and somewhat abstract signature graphic that also resembles the name 'Norman Y. Mineta'.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Thad Cochran
Chairman, Committee on Appropriations
United States Senate
Washington, DC 20510

Dear Mr. Chairman:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005 and information on fixed costs. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Ranking Member of the Senate Committee on Appropriations; and the Chairmen and Ranking Members of the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the House Committee on Appropriations; the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in dark ink, appearing to read "Norman Y. Mineta", is written over a faint circular stamp.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Robert C. Byrd
Ranking Member
Committee on Appropriations
United States Senate
Washington, DC 20510

Dear Senator Byrd:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005 and information on fixed costs. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Chairman of the Senate Committee on Appropriations; and the Chairmen and Ranking Members of the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies; the House Committee on Appropriations; the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in black ink, which appears to read 'Norman Y. Mineta', is written over a large, stylized, light-colored circular mark that resembles a large 'D' or a stylized letter 'M'.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Christopher Bond
Chairman, Subcommittee on Transportation, Treasury,
the Judiciary, Housing and Urban Development,
and Related Agencies
Committee on Appropriations
United States Senate
Washington, DC 20510

Dear Mr. Chairman:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005, as well as savings and performance updates for competitions completed in previous fiscal years. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Ranking Member of the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the Chairmen and Ranking Members of the Senate Committee on Appropriations; the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the House Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Norman Y. Mineta', is written over a large, stylized, light-colored circular mark that resembles a large 'D' or a stylized 'M'.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Patty Murray
Ranking Member, Subcommittee on Transportation,
Treasury, the Judiciary, Housing and Urban
Development, and Related Agencies
Committee on Appropriations
United States Senate
Washington, DC 20510

Dear Senator Murray:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005, as well as savings and performance updates for competitions completed in previous fiscal years. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Chairman of the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; and the Chairmen and Ranking Members of the Senate Committee on Appropriations; the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the House Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Norman Y. Mineta', is written over a faint, larger signature that appears to read 'Norman Y. Mineta'.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Jerry Lewis
Chairman, Committee on Appropriations
U.S. House of Representatives
Washington, DC 20515

Dear Mr. Chairman:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005 and information on fixed costs. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Ranking Member of the House Committee on Appropriations; and the Chairmen and Ranking Members of the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the Senate Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in black ink, which appears to read "Norman Y. Mineta", is written over a large, stylized star graphic.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable David R. Obey
Ranking Member
Committee on Appropriations
U.S. House of Representatives
Washington, DC 20515

Dear Congressman Obey:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005 and information on fixed costs. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Chairman of the House Committee on Appropriations; and the Chairmen and Ranking Members of the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the Senate Committee on Appropriations; the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in black ink, which appears to read 'Norman Y. Mineta', is written over a horizontal line.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable Joe Knollenberg
Chairman, Subcommittee on Transportation, Treasury,
and Housing and Urban Development, The Judiciary,
District of Columbia and Related Agencies
Committee on Appropriations
U.S. House of Representatives
Washington, DC 20515

Dear Mr. Chairman:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with our workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005, as well as savings and performance updates for competitions completed in previous fiscal years. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Ranking Member of the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the Chairman and Ranking Members of the House Committee on Appropriations; the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the Senate Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in black ink, which appears to read "Norman Y. Mineta", is written over a horizontal line.

Norman Y. Mineta

Enclosures



THE SECRETARY OF TRANSPORTATION
WASHINGTON, D.C. 20590

March 14, 2006

The Honorable John W. Olver
Ranking Member, Subcommittee on Transportation,
Treasury, and Housing and Urban Development,
The Judiciary, District of Columbia and Independent Agencies
Committee on Appropriations
U.S. House of Representatives
Washington, DC 20515

Dear Congressman Olver:

The U.S. Department of Transportation (DOT) is pleased to submit the annual progress report entitled, *Report to Congress on the Fiscal Year (FY) 2005 Competitive Sourcing Efforts*. This report is provided in response to government-wide reporting requirements established in Section 647(b) of Division F of the Consolidated Appropriations Act, FY 2004 (Public Law 108-199) and supplementary guidance contained in the Office of Management and Budget's (OMB) Memorandum (M-06-01) dated October 7, 2005.

This report demonstrates DOT's FY 2005 Competitive Sourcing accomplishments and continued commitment to using competition as a tool to create the results-oriented government that the taxpayers deserve. By aligning competitive sourcing closely with workforce planning and human capital initiatives, DOT has been able to identify opportunities for operational efficiencies that make business sense and strengthen the organization. Enclosure 1 includes information about competitions completed or announced in FY 2005, as well as savings and performance updates for competitions completed in previous fiscal years. Enclosure 2 discusses plans during FY 2006 for the alignment between competitive sourcing and the Department's strategic workforce plans.

An identical letter has been sent to the Chairman of the House Subcommittee on Transportation, Treasury, and Housing and Urban Development, The Judiciary, District of Columbia and Independent Agencies, Committee on Appropriations; the Chairmen and Ranking Members of the House Committee on Appropriations; the Senate Subcommittee on Transportation, Treasury, the Judiciary, Housing and Urban Development, and Related Agencies, Committee on Appropriations; the Senate Committee on Appropriations; the President of the Senate; and the Speaker of the House of Representatives.

Sincerely yours,

A handwritten signature in dark ink, appearing to read "Norman Y. Mineta", is written over a horizontal line.

Norman Y. Mineta

Enclosures